

# 2012 NCDOT Construction Engineers Workshop

# Contract Administration Breakout

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**NCDOT, Construction Unit** 

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**NCDOT, Construction Unit** 



# **Construction Manual Updates**

- Yearly Updates
- Construction Unit Webpage
- List of Significant Revisions
- Printing 2011 updated manual anticipate June distribution

http://www.ncdot.org/doh/operations/dp\_chief\_eng/constructionunit/formsmanuals/construction



# Construction Manual Updates 2011 Significant Revisions

- Division 1 Prompt Pay
- Division 2 Blasting & Rock Plating
- Division 3 Alternate Drainage Pipes
- Division 4 Drilled Piers
- Division 5 Lime-Treated Soil & Soil-Cement Base Limitations
- Division 6 Payment of Asphalt Binder
- Division 12 Pavement Markings, Observation Periods: Thermoplastic and Polyurea
- Records & Reports:
  - 12 Month Guarantee Review
  - FEMA As-Built Certifications
  - Closeout Process for Division Let & Local Administered Projects



# Davis-Bacon Act & Prevailing Wage Rates

- The last USDOL wage rate survey for North Carolina was conducted in 1990.
- September 30, 2011: USDOL published the new NC rates on their web site.
- NCDOT postponed advertisement of Federal Aid projects from November 2011 – January 2012 while attempting to convince the USDOL to reverse this decision.



# 2011 Wage Determinations Concerns

- Significant increase in wage rates
- Worker classifications decreased from 41 to less than 30.
- 13 different regions Previously 2 regions statewide (metro and rural)
- The data set utilized was too small only a 5-month period.
- Very few contractor surveys were used in the study.



# NCDOT New Highway Wage Rate Survey

#### NCDOT is conducting its own wage survey

- Survey period February 27 April 11, 2012
- Encourage Contractors & Subcontractors to participate – discuss during Monthly Construction Meetings, insert Wage Rate Survey Cards in correspondence
- Goal is to have new wage determinations for Federal projects by the July 2012 letting
- Construction Unit may request certified project payroll data to verify information submitted by Contracting Industry



# Wage Rates & Contract Administration What you need to know...

- Ensure workers are properly classified based on work they perform.
- If a worker's classification is not listed in the contract, the contractor should make an additional classification request.
- Review Certified Payrolls to make sure that the workers' pay rates are at or above the prevailing wage rates listed for their classifications.
- Conduct Wage Rate Interviews to verify data on payrolls.



# Additional Classification Requests

- If Contractor is making the request, he should complete Form 1444 – Request for Authorization of Additional Classification and Rate and submit it to the Resident Engineer. (Electronic form on CU web site)
- The Resident Engineer should write a memo to the SCE forwarding the completed form.
- The SCE will send the completed form by email to the USDOL Wage and Hour Division for approval.



## **Certified Payrolls**

- Site of Work
  - Project limits
  - Location dedicated only for the project
  - (i.e. borrow/waste pits)
- Payroll Exemptions
  - Truck drivers, including those employed by the contractor, who come on the "site of work" to deliver or pick up construction materials.
  - Project engineers, surveyors, quality control or quality assurance inspectors and contract compliance inspectors are not usually considered to be laborers or mechanics.
  - Bridge Replacement Projects on roadways classified as a local roadway or rural local collector, typically designated by a "BRZ" federal aid number.



# Certified Payroll Reviews

- Submission of weekly payrolls consecutive from date construction begins thru the acceptance date
- FAP Forms for Certified Payrolls may be found in Division 1 of the Construction Manual
- FAP-1: Form used to document receipt of payrolls, period of time, contractor and subcontractors and whether active or inactive
- Payroll violations:
  - Don't return payroll to Contractor
  - Seek guidance from the Division Engineer
  - Notify the Contractor of the error use FAP-2
     Form letter which details corrective actions
  - Document resolution of the violation (Form FAP-3)



## Form FAP-1

Form FAP-1

#### PRIME CONTRACTORS AND APPROVED SUBCONTRACTORS

Contract No: County:	Week En	nding:	
Payrolls for the Contractors listed below and shot all corrected payrolls are attached. All payrolls ha			
	SC#	ACTIVE	INACTIVE
PRIME CONTRACTOR:			
APPROVED AUTOCOUTE ACTORS			
APPROVED SUBCONTRACTORS:	1		
	2		
	3		
	4		
	5		
	6		
	7		
	8		
	9		
	10		
	11 12		
	12		

Signea:	
	Resident Engineer

<sup>\*</sup>Contractor submitted payroll as active, but work not shown in diary.



### FAP-2

Form FAP-2
Project Number: F. A. Number: County:
Description:
Subject: Wage Violation
Contractor: (Name and Address)
Gentlemen:
Upon review of (Name of Contractor) payroll, for the week ending, the following discrepancy was found. (Description of discrepancy)
In view of the errors or violations noted above, it will be necessary for you to investigate and report you findings to this office. If the error or violation has resulted in an underpayment to an employee, it will also be necessary for you to do the following:
1. Ascertain the correct amount of any pay that is due the employee and make payment.

- 2. Prepare a corrected payroll.
- 3. Prepare a letter of explanation, giving your reasons in detail why the underpayment occurred. Do not use such phrases as "due to error" or "due to oversight," without further explanation. An example of an appropriate explanation is as follows: "The total hours worked were incorrectly added on the foreman's time card and the payroll clerk failed to catch the error."
- 4. List corrective measures you have taken to prevent a reoccurrence. This must also be in detail. An example of an appropriate explanation is as follows: "All transferred data from time cards and payroll calculations are now being double checked by a second person."
- 5. Transmit the corrected payroll, your letter of explanation, and evidence of payment, where underpayment has occurred. Evidence of underpayment may be a copy of the canceled check to the employee or a copy of a statement signed by the employee stating that he has received the underpayment. This statement shall also show the amount of payment received by the employee

Yours very truly,

Resident Engineer

cc-(Division Engineer) (State Construction Engineer)



### FAP-3

Form FAP-3

Project Number: F. A. Number: County:			
Description:			
Subject: Status of Wage	Violation		
MEMORANDUM TO:	(Name) Division Engineer		
FROM:	(Name)		

By letter dated (date), (Contractor's name) was advised of the wage violation(s) committed. I have since received a letter of explanation from the Contractor including verification that proper payment has been made.

I have reviewed the violation and have determined the following:

Resident Engineer

- (1) The classification of each employee involved is correct and the correct wages have been paid.
- (2) The employee(s) involved have been interviewed and now feel that they receive their proper wages.
- (3) Other: (Explain)

It is my judgment that the underpayment was non-willful and the violations were caused inadvertently, notwithstanding the exercise of due care.

cc:

(State Construction Engineer)

Attachments



# Wage Interview Forms

- Wage Interview Forms are in Division One of the Construction Manual.
- English and Spanish versions
- Conduct interviews at least once per quarter (based on calendar year).
- At least one employee of the prime and each sub should be interviewed during the life of the contract.

ontract Number:	
Nivision and County:	
rime or Subcontractor:	
Company Name:	
orth Carolina Department of Transportation	
Subject: Interview of Wages and Hours	
irst and Last Name:	
treet Address	Si .
lity: State	8
ip Code:	
elephone Number:	
iame of Company your employer:	
low long have you worked for this company?	190
ate you were hired?	
ob Classification	-
Jourly Wage	
are you paid by check or paid in cash?	266
are taxes deducted from your pay?	<del>-</del>
Who pays you?	
o you work more than 40 hours per week?	
o you receive over-time pay for working more than 40 hours'	?
Vho is your supervisor?	



## **Project Payments - Prompt Pay**

Subarticle 109-4(B)

- Time Frame: 7 Days from Receipt of Monies
- Retainage: May Withhold 3% if Subcontractor Does Not Obtain a Payment & Performance Bond



### **Project Payments - Prompt Pay**

#### **Complaint Process**

- Complaint should be in writing
- Certified Letter to Prime notifying of complaint with request for explanation/resolution details

#### Non-compliance

- Withholding of money due the Contractor
- Removal from the Prequalified Bidders List or removal of other entities from the approved subcontractors' list.





#### STATE OF NORTH CAROLINA DEPARTMENT OF TRANSPORTATION

#### BEVERLY EAVES PERDUE GOVERNOR

EUGENE A. CONTI, JR. SECRETARY

October 19, 2010

CERTIFIED MAIL

Contract No.: C211111
Project: R-5678E
County: Honey

Description: Storm Drainage Infiltration Basins

Super Contracting Company 333 Alto Road Wheatown, North Carolina 28777

Subject: Subcontractor Payment

Gentlemen:

The Department has been notified by Stones Unlimited of an outstanding payment due them for work performed on the above project.

Subarticle 109-4(B) of the Standard Specifications requires that contractors at all levels; prime, subcontractors, or second tier subcontractors, shall within seven calendar days of receipt of monies, resulting from the satisfactory completion of work performed, pay subcontractors, second tier subcontractors or material suppliers.

Please provide documentation to this office within seven (7) days of receipt of this letter, which supports that all outstanding obligations to Stones Unlimited have been met or provide justification for withholding payment. Please note that failure to make prompt payment in accordance with the Specifications may result in removing an approved contractor from the prequalified bidders list or the approved subcontractors' list.

Should you have any questions, contact I. M Resident P. E. at 555-555-5555.

Sincerely,

I. M. Resident, P. E. Resident Engineer

Cc: Division Engineer

State Construction Engineer

Bridge or Roadway Construction Engineer



#### **Active Claims**

- Procedures
- Contractor Claim Submittal Form
- Claim Decision



#### **Contractor Claim Submittal Form**

http://www.ncdot.org/doh/operations/dp\_chief\_eng/constructionunit/formsmanuals/ccsf-1.pdf

Contrac	Department of Transportation tor Claim Submittal Form
Contract No. :	Divisions
TIP New	County
Project No./	Contractor
Detec	Header's Engineer:
The Adequated in Rev.  An Estimation in Contract Topic: Are Additional Contract Additional Congressiation Advanced	ect Time Ho Fire:   Days   Hours
Contractor Claim	Submittal Form Instructions
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# Active Claims Claims up to \$50,000 and 30 days

- Contractor submits claim.
- Resident Engineer reviews and approves within 10 days. (If claim is to be denied, see below.)
- If Resident Engineer recommends denial of claim, the request should be forwarded to the Division Engineer within 10 days.
- Division Engineer reviews Resident Engineer's recommendation of denial and approves or denies the claim within 10 days.
- TOTAL PROCESS COMPLETE WITHIN ONE MONTH



### **Active Claims**

Claims between \$50,000 and \$100,000 and up to 90 days

- Contractor submits claim.
- Resident Engineer reviews and sends recommendation for Bridge Construction / Roadway Construction Engineer within 30 days.
- Bridge Construction / Roadway Construction
   Engineer reviews and forwards to Division
   Engineer with comments within 10 days.
- Division Engineer reviews and approves or denies claim within 5 days.
- PROCESS COMPLETE WITHIN SIX WEEKS.



### **Active Claims**

Claims over \$100,000 and over 90 days

- Contractor submits claim.
- Resident Engineer reviews and forwards recommendation to Bridge Construction / Roadway Construction Engineer review within 30 days.
- Bridge Construction / Roadway Construction Engineer (State Construction Engineer) reviews and forwards to Division Engineer with comments within 10 days.
- Division Engineer reviews and makes decision within 10 days.
- PROCESS COMPLETE WITHIN 2 ½ MONTHS



#### **Final Estimate Process**

- Final Estimate Assembly
- Notification of Final Quantities
- Final Estimate Audit
- DBE Payment Verification
- Required Documents
- Final Claim Letter
- Verified Claim Process



# Final Estimate Process Division Let Projects

- Final Estimate Assembly
- Notification of Final Quantities
- DBE Payment Verification
- Required Documents
- Notify CCU to process final estimate in HiCAMS
- Final Claim Letter
- Verified Claim Process



### **Final Estimate Process**

- Preparation of the final estimate assembly should begin when the construction of a project begins.
- Resident Engineer prepares Final Estimate Assembly.
- Division Engineer performs quality
   Assurance check of the Final Estimate
   Assembly and notifies the Contractor in writing of the final quantities and apparent liquidated damages.



## Notification of Final Quantities Letter

January 13, 2011

#### **CERTIFIED MAIL**

Contract No.: C0000000
Project: 1111.1.1
County: Any

Description: R-0000Z – US 00 From State Line to State Line

Contractors, Incorporated P.O. Box 0000 Anywherein, NC 27000

Subject: Notification of Final Quantities and Apparent Liquidated Damages

#### Gentlemen:

The final estimate assembly for the above referenced project has been completed and the Contract Final Quantities report is attached for your review. This is not the final estimate as defined by Article 101-3 and referenced in Article 107-25 of the 2006 Standard Specifications.

The date of availability for this contract was April 9, 2006 and the completion date was July 15, 2007. Construction began on April 9, 2006 and was completed and accepted on July 30, 2007 resulting in an overrun of the contract time by 15 calendar days. Supplemental Agreement Number 1 granted a contract time extension of five (5) calendar days. The contractual final estimate underran 0.110% allowing no additional calendar days. The revised completion date with authorized extensions is July 20, 2007. This results in an overrun of the contract time by 10 days at \$1,000 per day for a total of \$10,000 of apparent liquidated damages assessable for the overall contract time.

Intermediate Contract Time Number 2 consisted of lane closure day and time restrictions. Seven (7) hourly violations to this intermediate contract time at \$1,000 per hour occurred during the life of the project. A total of \$7,000 of apparent liquidated damages is assessable for these violations to the intermediate contract time.

In summary, a total of \$17,000 in apparent liquidated damages is assessable for violations to the overall and intermediate contract times.



### **Final Estimate Process**

- Preparation and checking by Resident Engineer, 45 days for major contracts and 30 days for minor contracts.
- Quality assurance check by Division
   Engineer 15 days for major contracts and 15 days for minor contracts.
- Major contracts: major grading; grading and structure; paving, widening, and rehabilitation; and turnkey projects. These contracts typically have a total cost of more than \$10 million.
- Minor contracts: all other contracts



### **Closeout Conference**

- Notification of Final Quantities
- Notify and Review All Issues Prior to Conference
- Any Additional Compensation or Contract Time must be Referenced by Specification
- Construction Unit Personnel and Approved Contractor Personnel must Sign the Closeout Form, (Centrally-Let)
- For Division Let Projects the Division Engineer may sign the Closeout Form
- The Executed Closeout Form Serves as the Final Claim Letter



# **Project Closeout**

- New Closeout Process
- 1446B Form and Final Acceptance Checklist is required for NCDOT delegated projects
- Construction Unit is responsible for centrally-let projects
- Division Engineer is responsible for Division-let and Local projects



## 1446B Form

#### NCDOT FINAL ACCEPTANCE REPORT FORM 1446B For NCDOT Delegated Authority Projects

Contract Number: WBS Number: TIP Number:	Division: F.A. #: County:
Project Location	
Project Scope	
Letting Date	
Date Work Started	
Date Accepted by NCDOT	
Date Final Estimate Paid	
	to assure that this project was completed in reasonable lans and specifications including authorized changes and
Remarks: If applicable note deficiencies be	low
Project Acceptance - State Construction Engin	
Signature PARM	Signature Aff A Part
Date	Date
cc: Division Engineer Project Management Unit	
Federal Funds Management Unit	

FHWA - Operations Engineer



### Final Acceptance Checklist for NCDOT **Delegated Authority Projects**

**Project Information:** 

TIP No.	Federal-aid No. Contract No.		Contract No.	
Project Description:	1			
NCDOT Division:				
Date Awarded:	Contract Execution Date:			
Availability Date:	Work Start Date:			
Contract Calendar Days:	Revised Contract Calendar Days:			
Contract Completion Date:	State Acceptance Date:			
Liquidated Damages (No. of day	s and total amount):			
Material Certification	Yes	No	N/A	
Final Estimate	Yes X	No	N/A	ATTACHED
Contractor's Written Statement of Claims	Yes	No	N/A	
Supplemental Agreements Properly Executed	Yes	No	N/A	
Claims Properly Executed	Yes	No	N/A	
DBE Contract Commitments Achieved If no, attach explanation of shortfall	Yes	No	N/A	
Additional Information:				
				11/11/11/11
G. Marial & Tradition				
Cc: Materials & Test Unit				



# Subcontracting Replacement of DBE Subcontractors

- DBE subcontractor can be replaced for valid reasons.
- Contractor must make a Good Faith Effort to replace with another DBE.
- Contractor must submit a DBE/MBE/WBE Replacement Request Form to RE.

http://www.ncdot.org/doh/operations/dp\_chief\_eng/constructionunit/formsmanuals/



#### DBE/MBE/WBE Replacement Request Form



#### DBE MBE WBE REPLACEMENT REQUEST FORM

The North Carolina Department of Transportation (NCDOT) is committed to the participation of Disadvantaged, Minority and Woman Business Enterprises (DBE/MBE/WBE), in contracting opportunities in accordance with 49 Code of Federal Regulations (CFR). It is the policy of NCDOT to ensure nondiscrimination on the basis of race, color, sex or national origin in the award and administration of the contacts.

In accordance with the Special Provisions the Contractor shall not terminate a committed DBE/MBE/WBE subcontractor for convenience or perform the work with its own forces or those of an affiliate. Reasonable methods to resolve performance disputes must be applied. The contractor must demonstrate reasonable efforts to replace a committed DBE/MBE/WBE firm that does not perform as intended with another committed DBE/MBE/WBE firm. Replacement of a DBE without written approval from NCOT is a violation of contract provisions and may result in the Contractor being disqualified from bidding for a period of up to 6 months.

ontract Number:
BE/MBE/WBE being replaced:
uplanation for Replacement:
abcontract Amount:
mount of Subcontract Remaining:
ne Items:

If a DBE/MBE/WBE subcontractor is terminated, or fails to complete its work on the contract for any reason, the prime contractor will make good faith efforts to find another DBE/MBE/WBE subcontractor to substitute for the original DBE/MBE/WBE. These good faith efforts shall be directed at finding another DBE to perform at least the same amount of work under the contract as DBE/MBE/WBE that was terminated, to the extent needed to meet the contract goal established for the project

By signing this document, the Contractors and Resident Engineer who is the designated representative of NCDOT, concurs with the process of replacing the named DBE/MBE/WBE subcontractor.

DBE Contractor Signature Date

Prime Contractor Signature Date

Resident Engineer Signature

Upon Completion Send to:

c: Division Engineer
State Construction Engineer
State Contractor Utilization Engineer
Business Opportunity and Workforce Development



### **Project Payments - DBE Reporting**

- November 2011 DBE Provisions
- DBE Payment Tracking System
  - HiCAMS Projects
  - https://apps.dot.state.nc.us/Vendor/PaymentTracking/
  - Prime Contractor responsible for entering all payments
- DBE Subcontractor Payment Information Form DBE-IS
  - Non-HiCAMs Purchase Order Contracts
  - http://www.ncdot.org/doh/forms/files/DBE-IS.xls
  - Submit with invoice



#### Form DBE-IS

Form DBE-IS State of North Carolina Department of Transportation Subcontractor Payment Information Submit with Invoice To: Invoice Coordinator North Carolina Department of Transportation Division / Branch Address Raleigh, NC XXXXX-XXXX Firm Invoice No. Reference NCDOT PO / Contract Number WBS No. (State Project No.) Date of Invoice Amount Paid To Date Paid To Subcontractor / Subcontractor / Subcontractor / Subcontractor / Invoice Line Subconsultant/ Subconsultant / Subconsultant / Subconsultant / Payer Federal Material Supplier Material Supplier Material Supplier Material Supplier Payer Name Tax Id This invoice Reference Federal Tax Id This invoice Total Amount Paid to Subcontractor Firms NOTE: - These documents are scanned into our Fiscal program. Please do not highlight or shade the figures. I certify that this information accurately reflects actual payments made and the dates the payments were made to Subcontractors/ Subconsultants/Material Suppliers on the above referenced project. Signature Print Name

Rev. 01/07



# **Counting DBE Participation**

#### **Joint Checks**

- Prior Notification Required
- Form JC-1

### Subcontracts (Non-Trucking)

- To Another DBE Counts
- To A Non-DBE Does Not Count



## **Commercially Useful Function**

#### **DBE Utilization in Trucking**

- Subcontracting to DBE
- Subcontracting to Non-DBE
- Leasing Trucks
- Documentation
  - Subcontracts not required for 2<sup>nd</sup> Tier Trucking Subcontractors
  - Written Lease Agreements Are Required
  - Dashboard Display



## **Reports and Documentation**

### **Trucking Plan Required**

- Name of All Firms
- Certification Types
- Number of Trucks Owned By Each
- Truck Identification Numbers
- Line Items of Work



### **Default Of Contract**

- Article 108-9 of the Standard Specifications.
- Declaration of Default must be in writing.
- May result in removal from the prequalified bidder's list. Authority delegated to the State Construction Engineer.
- Please contact the Construction Unit for assistance.



- All project records except the Project Diaries are public records.
- Project Diaries become public records once the final estimate has been paid, therefore, Project Diaries shall not be provided to the contractor or general public until the final estimate has been processed by the Construction Unit.



- Requests to review the Project Diaries shall be made in writing to the State Construction Engineer.
- Anyone desiring to view public project records must make such request in writing.
- Records shall not be viewed except in the presence of a Department representative to ensure nothing is added to and/or removed from the records.



 The Department may release the documents to a bonded copying service for copying. Before release to any such service, permission should be obtained from the State Construction Engineer.



Mr. Robert Dacre Construction Contract Advisors, L. L.C. 3716 Willow Stone Lane Wake Forest, North Carolina 27587

Subject: Request for Access to Public Records

Contract Number C201581

Dear Mr. Dacre:

This is in response to your January 9, 2012 letter requesting access to public records for the above project.

Records for the subject project that are in our possession will be available for your review in the Construction Unit after January 23, 2012. Please contact Mr. Phillip Johnson of my staff to schedule a time for review and to discuss any method you propose for duplication of documents.

If you have any questions concerning this matter, contact Mr. Phillip Johnson at (919) 707-2413.

Sincerely,

R. A. Hancock, P.E. State Construction Engineer

#### RAH/PRJ

cc:

Mr. R. E. Greene, Jr. P.E. Mr. C. E. Lassiter, Jr. P.E. Mr. J. D. Metcalfe, P.E.

Ms. Elizabeth McKav



# Electronic Inspection Pilot Constructware

- Pilot Project using Constructware for project documentation.
- Document collaboration web-based system.
- Resident Engineer offices in Division
   10 and Division 6.
- Using on Design-Build projects and Fayetteville Outer Loop Bid-Build projects.



# Electronic Inspection Pilot Project

- Pilot Project using Tablets for project documentation.
- Resident Engineer's offices in Division 5 and Division 3.
- Dependent on funding and pilot projects' success, next distribution will include all Divisions.



#### **Electronic As-Builts**

- Procedures are being developed for Resident Engineers' offices to complete As-built plans electronically.
- NCDOT IT is developing the file structure to be used by the Resident Engineers' offices.
- More information will be distributed as the procedures are finalized.
- Electronic database of existing plans is being developed.



# Construction Engineering & Inspection by PEFs

- Statewide on-call contracts have been set-up with 12 firms exclusively for CEI. DCEs need to contact Robert Stroup (PMSU) to utilize these contracts. If you request a large number of technicians, he will refer you to CU for approval.
- CU reviews the Division workload and makes recommendations regarding the use of project specific contracts vs. the on-call contracts.
- New evaluation forms have been developed to provide feedback to the firms regarding performance



# Waive Assessment of Liquidated Damages

- When all other work on the project is complete, with the exception of an item or items on which work is precluded by seasonal limitations, the Engineer may waive the assessment of liquidated damages.
- Authority to waive the assessment of liquidated damages is delegated to the State Construction Engineer for all contract construction and to the Division Engineer for purchase order and Division-Let projects.



#### 12-Month Guarantee

- 12 Months from the Date of Acceptance
- Covers Major Components of the Work
- It Is Not Intended to Perform Routine Maintenance Activities (Mowing Grass, Shoulder Rut Repairs, etc.)



#### 12 Month Guarantee

- Repairs Are Covered Under the Payment and Performance Bond.
- Manufacturer's Guarantees May Extend Beyond the 12 Month Guarantee Period.
- Design-build projects typically include longer warranty periods.



## **HICAMS**

- HiCAMS Webinars
- HiCAMS User Guides
- HiCAMS Training Database

#### NCDOT: IT: HiCAMS Webinar information - Windows Internet Explorer provided by NC Dept. of Transportation https://intranet.dot.state.nc.us/content/it/hicams/HiCAMS\_Webinar.html 🌍 SnagIt 🧧 Favorites Tools Help MCDOT: IT: HICAMS Webinar information NCDOT INTRANET NORTH CAROLINA DEPARTMENT OF TRANSPORTATION HiCAMS » **HiCAMS Navigation** Webinar Information Guides and Training At this time, there is no on-site HiCAMS training available. Webinars will be held once a month addressing specific Functional areas. HICAMS FAQs **HiCAMS Webinar Schedule** HiCAMS Release Notes **HiCAMS User Guides** HiCAMS Webinar Information

Webinar Topic	Webinar Date and Time	Webinar Status
HiCAMS Overview for New Contract Administration Users	February 27, 2012 10:00 - 11:30 AM EST	Complete
Contract Maintenance	March 22, 2012 10:00 - 11:30 AM EST	Scheduled
Contract Adjustments	TBD	Planned
Contract Tracking	TBD	Planned

For answers to specific Contract Administration questions, please contact the Construction Unit at 919 - 707 - 2400.

For answers to specific Materials and Tests questions, please contact the Materials and Tests Unit at 919 - 329 - 4327.

#### How to use the Training Database

■ Help

Contract Work Order/WBS Cross-Reference Spreadsheet

Installation Guide

HiCAMS Account Password

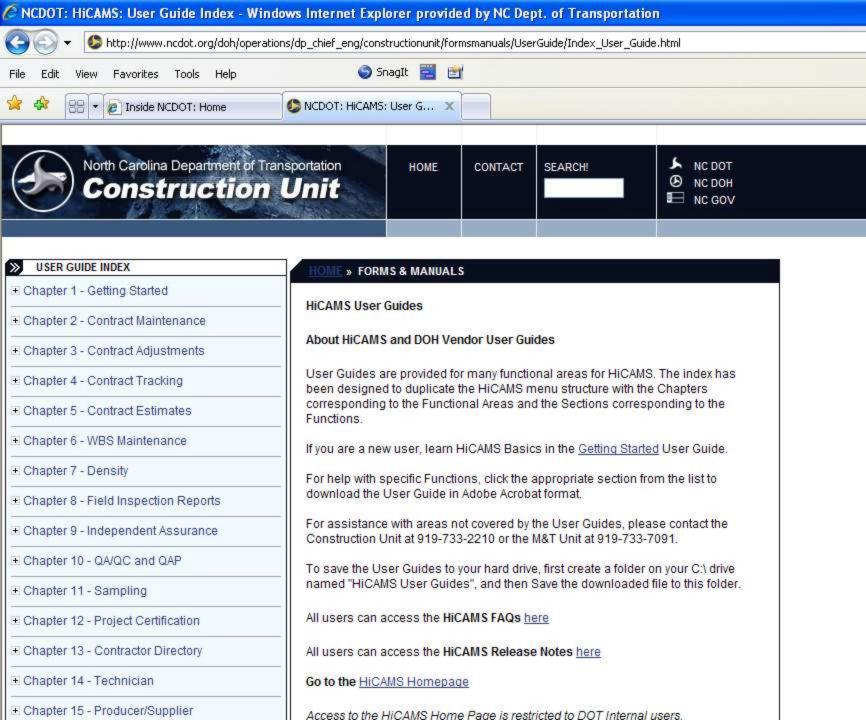
MSG Acceptance Heirarchy
Flowchart

#### **■** Links

Rules

Division of Highways

Materials & Tests





## Questions?